1	WILTON-LYNDEBOROUGH COOPERATIVE
2	SCHOOL BOARD MEETING
3	Tuesday, October 13, 2020
4	Wilton-Lyndeborough Cooperative M/H School-Media Room
5	6:30 p.m.
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8	The videoconferencing link was published several places including on the meeting agenda along with the
9	Superintendent's email to be used for written public comment.
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11	Present: Alex LoVerme, Jonathan Vanderhoof, Mark Legere, Tiffany Cloutier-Cabral, Charlie Post, Paul White and
12	online participation Brianne Lavallee, and Jim Kofalt
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14	Superintendent Bryan Lane, Business Administrator Rob Mullin, Principals Peter Weaver (online)and Bob LaRoche,
15	Director of Student Support Services Ned Pratt, Technology Director Mark Kline, and Clerk Kristina Fowler
16	I. CALL TO ORDER
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18 19	Chairman LoVerme called the meeting to order at 6:33pm.
20	II. ADJUSTMENTS TO THE AGENDA
20	There were no adjustments to the agenda.
22	There were no adjustments to the agenda.
23	III. PUBLIC COMMENTS
24	The public comment section of the agenda was read.
25	Superintendent called out all the phone numbers and names joined in the meeting asking if they wanted to comment.
	Superintendent caned out an the phone numbers and names joined in the meeting asking it they wanted to comment.
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27	Ms. Laura Gifford asked for clarification "regarding the MOU" as she believes the agreement was breached. She
28	referred to a committee that is supposed to be formed with a school board member, teachers' association, support
29	staff association and a school nurse; she asked for an update. Superintendent responds that the committee will be
30	formed this week. It was a short week this week and last week. He will work with the Chair and both associations on
31	this.
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33	IV. BOARD CORRESPONDENCE
34	a. Reports
35	i. Superintendent's Report
36	Superintendent reports there was some damage to another slide at FRES. There has been some community response
37	to it. The lower slide cannot be repaired as the parts are no longer made; quote was obtained to replace it and be
38	installed by the company (about \$7,000). He reports there is some fund raising going on for the larger slide. Any
39	efforts to that effect should be worked through Principal LaRoche at FRES and is very much appreciated. A survey
40	was done regarding distance learning; the committee met and reviewed results. A survey will go out to parents this
41	week to see if they want to continue with the current education model their children have. We will determine how to
42	move forward based on the feedback. He sent out an email to staff asking if there are any plans to travel outside of
43	the New England area; if so they would need to quarantine for 14 days. It is prudent to know in advance if we will
44	have an issue with staffing. We should know by Thursday. He has spent a good amount of time on the budget and
45	was still working on it tonight. It was sent electronically; if anyone wishes a copy please let the Superintendent
46	know. He provided his number for anyone to text him if they wanted it for tonight. More PPE (surgical masks for
47	faculty working with students) was requested and received from the state, distributed by the National Guard at no
48	charge. He thanked the state and National Guard for helping and for serving. He has had conversations with Principal
49	LaRoche regarding the annual holiday parade. The parade will not be held but students can dress up as long as their
50	costume does not interfere with their appropriate face covering. He has met with area officials on improvements to
51	the railroad tracks in Wilton; a proposal will be presented to the town in coming weeks to improve traffic control and
52	for the tracks to be renovated. Changes will be made with the approval of the town and not done until the summer of
53	2022.
54	ii. Business Administrator's Report

Mr. Mullin read his report which included the completion and submission of year end 2020. Reports have been 55 submitted to the DOE and DRA prior to the requested extension due to COVID. The annual audit began and the in-56 57 office work was completed by the auditors (Plodzik and Sanderson) on Sept. 30. The unassigned fund balance 58 matched the number that went to the DOE and DRA. The amount can be attributed to savings related to COVID and higher than anticipated adequacy funding. The Treasurer's Report for June 2020 was provided and the year has been 59 officially closed with the MS 24, MS 25 being submitted and the audit completed. He reports much of the work was 60 done by former Business Administrator, Beth Baker, former finance assistance Mary Anne LaBrie, and accounts 61 payable clerk Karen Blood. He thanked them as well as the school secretaries for their assistance and Board 62 members for their patience. He reports receiving an email last month regarding a warehouse in Merrimack that 63 formerly housed a school furniture supply company. The business closed several years ago and items were free if we 64 provided the transportation. He visited the site twice, acquiring tables, file cabinets and 2 butcher block tabletops, 65 estimated value of \$4,000. He has sent a letter thanking the owner of the building for their generous donation. He 66 reported Ms. Lori Spurrell is new to the district working in the business office as the HR/Payroll Generalist. He 67 68 reports he has received his NH Business Administrator certification.

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Superintendent provided a document regarding the fund balance. He had previously reported the fund balance as \$540,000 but that did not include the unanticipated revenue; fund balance is \$840,911. He provided tax rate information noting this is not a set number and is not guaranteed but is not too far off of what it would be if the apportionment does not change. It would appear residents would receive a tax decrease. He adds taking into account this is an anomaly, this dollar figure will not continue, we would not have this again and would anticipate a fund 74 balance of around \$200,000 (not \$800,000); this will cause a tax increase the year after. Mr. Post noted that when you extrapolate it to a tax rate, remember the towns can reserve some of that money. It may not be a direct application to the tax rate. It is a balance being returned to the towns. Superintendent agrees, we don't know the process that the towns follow.

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iii. Principals' Reports

80 Principal Weaver reported that he and Ms. Edmunds are working on communication with parents and the 81 community. The WLC Reporter and the MS minutes is a way to do this; we are looking to see how we can make it more robust and ensure they get them on a monthly basis. He reports a student named Elizabeth Jacobs hit a 82 significant milestone in athletics, 100 points! It is a pretty big number for an 11th grader; it's important that we 83 recognize her. The National Honor Society contributed 25 hours of community service by accompanying the 6th 84 85 graders to the FRES for the Fall Festival. He thanked the staff and parents for being patient and flexible as they try to do parent/teacher conferences virtually for the first time. He reports it sounds as though things went well; the team 86 approach at the MS went well and he believes the parents appreciated having all their children's teachers together at 87 once. Moving forward after we are past the pandemic, he will look at how these have been done in the past; he does 88 not want to do them virtual but isn't sure the "arena style" is best. He spoke of an initiative for this year for families 89 in need by providing Thanksgiving baskets. Students will be encouraged to bring in certain items for a Thanksgiving 90 91 basket; goal is 20 baskets. They will work with the guidance department to identify families that would be willing to 92 take a basket also asking Market Basket and Hannaford for any donated items. He is hopeful it can be accomplished; it is important to give back to the community; this is a real tangible way to do it. He believes this is something 93 students and families will support. Baskets will be delivered with no person to person contact. Things are going well, 94 95 trying to get activities up and running. He would like more activities for the students but is excited that there are about 100 kids participating; it's healthy for the school to get back to as normal as possible. Students requested to 96 97 start a debate team and volley ball club. He spoke of the basketball season reporting there is a conference call next 98 week and believes the NHIAA will push the season back and shorten it. He believes they are trying to avoid the 99 window of vacation time in order to decrease the contact as much as possible. He also believes it will be regional; 100 thinks it will look much like soccer. Ms. Lavallee expressed she loved to see the team approach to the teacher 101 conferences and the cohesiveness with teachers. She felt it was more productive. She volunteered to help with the baskets as well. Principal Weaver voiced he was really excited about the Coop Connection meeting, that there are 102 parents who want to be involved and are excited about raising awareness and partnering with the schools. It was one 103 104 of the things that drew him to this position. He will reach out to one of the Coop Connection members and will see 105 how they can partner with the Thanksgiving basket idea. He welcomed Ms. Lavallee's help.

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107 Principal LaRoche gave an overview of his report which included the first 30 days at FRES. A lot has happened. Teachers are working on 3 platforms; they have the luxury of having remote learning teachers. There has been some 108

training over the summer but it has been challenging for the teachers working in class (2 platforms) and with the 109

hybrid models. They will look to see if any adjustments need to be made. W.I.N. staff has been working with 110

students along with support from the reading specialist. Testing went well. One of the concerns has been lack of 111 substitutes. There are 4 paraprofessionals that are doing a great job, using time efficiently by shuffling from class to 112 class but with only 2 substitutes available/willing to come into school it is difficult. If they are picked up by another 113 school, we have to shuffle staff around; on more than one occasion we have had to use paraprofessionals and the 114 SPED teachers have to increase their time because there are still students who need help. He reports being at a 115 tipping point. If there are more than 3 people out, he is not sure if they can deliver the quality education needed. He 116 117 voiced appreciation for the staff. October 8 was the Fall Festival which was great. Sixth grade came to FRES with the National Honor Society and brought groups of kids to the attic to sign their names. This opportunity was missed 118 in the spring. The junior class also missed their opportunity due to some construction that was happening; they are 119 120 looking into seeing if they can be brought back at some point. He is working with Mr. Erb, the PTO, and interested parents who want to invest time, effort and money into the slide. They searched for a replacement but could not get 121 one and it had to be removed recently. There is a 2nd slide that broke; which is being replaced. He notes there is some 122 fund raising going on and should be worked through FRES to see what can be used to help support the playground. It 123 is budget season; the FRES budget has been turned in. Some changes you will see are some of the items have been 124 moved from one area to another and it may appear to be a decrease but has moved to another part of the budget. For 125 example, software has been moved to technology. He spoke regarding curriculum and that it had come to his 126 attention last year that we have elementary teachers who have supported curriculum since 2015. In a larger school 127 128 the assistant principal may help with this but in a small school like FRES that does not require an assistant principal 129 but does require support. The teachers were working with Dr. Heon. The math program is "tech oriented" and has moved away from text books. They have to continue to train, learn and find resources. We need people that are 130 available to help while in school. We have curriculum in all areas and teachers need training. The curriculum 131 coordinator will be part time and even at full time this was still needed; as time goes on it is important especially 132 133 with the technology needs and research. This is in line with the department heads at WLC but at the elementary level does not have this. He estimated they did about 40 hours. He expressed they do a great service with the school and if 134 they decided not to do it, it would be a real loss. He supports compensating them. He believes about 18 students are 135 on the hybrid model. Superintendent notes this is an action item for later in the meeting. He confirms the total 136 137 amount is what will be discussed for the proposal.

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139 Superintendent/Principal Lane reports there are 42 kids in the building at FRES and 13 remote students. The teachers are doing a really nice job. They split up the curriculum into 3 areas for the remote piece. They meet with 140 parents and students weekly for about 20-30 minutes. He thanked the art, music, PE, and library teachers for coming 141 142 up once a week. He thanked the nurse who has workshops coming up with the students. He thanked Ms. Roske and the food service staff for bringing the food up; it has been working out well now that the system is down. He thanked 143 Title 1 staff for coming to LCS and helping out. We have information on the level of need and the level of 144 145 achievement which helps to create curriculum that will challenge them. There will not be a Halloween parade but the 146 students will visit the offices in the building at LCS. On picture day the remote students were invited to come in and there is a make-up day in November; things are moving along. 147

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b. Letters/Information

i. Unanticipated Revenue-Adequacy and SPED

Superintendent reviewed information from the DOE and are expected to receive additional unanticipated revenue.
We budgeted \$1,553,080 in adequacy aid; we anticipate that number to increase by \$24,840.75 and have scheduled a
public hearing at the start of the next meeting to vote to accept the funds.

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ii. Area School District Contract Dates

Superintendent provided a document showing the available area districts contract dates from the Public Relations
Board website. He is working on a comparative salary piece. Contracts can be for multiple years and the advantage
for a long term contract is for budgeting purposes but can cause some issues around health insurances.

V. CONSENT AGENDA

i. Treasurer's Report-June 2020

Treasurer's Report from June 2020 and year end was provided. Superintendent reports, at the end of June there was a 162 good amount of cash flow and we are in good shape. Things are moving in a positive direction and making sure we 163 164 can meet payroll and our monthly bills. 165 A MOTION was made by Ms. Cloutier-Cabral and SECONDED by Mr. White to approve the consent agenda. 166 *Voting: via roll call vote, seven aves; one abstention from Chairman LoVerme, motion carried.* 167 168 VI. 7:00PM JOINT BOARD & BUDGET COMMITTEE SESSION 169 Present: Leslie Browne, Christine Tiedemann, Bill Ryan, Kevin Boette, participating online, Dennis Golding, Lisa 170 Post, Jeffrev Jones, Jennifer Bernet and Adam Lavallee 171 172 173 The meeting started at 7:12pm. The Budget Committee met prior. a. FY 2019-2020 Fund Balance 174 175 b. FY 2021-2022 176 **Salaries & Benefits** i. 177 ii. **Transportation** 178 iii. **SAU Budget** 179 Full Budget iv. 180 Superintendent provided information regarding the fund balance and tax rate. He reviewed the unanticipated revenues are \$227,941 exclusive of COVID. Meetings were held to approve those funds as listed. Expenditures were 181 \$612,970 (approximately \$500,000 due to COVID). Not a lot was spent on transportation for regular education/ 182 183 SPED or on supplies and savings were had in repairs and maintenance. There was additional savings listed such as co-curricular salaries, replacement/equipment furniture and substitute teachers. He notes an additional YTD can be 184 run which will delineate each account. It will throw off the actuals when you look at the budget as you will see some 185 186 anomaly's with expenditures due to students not being in the building. Chair Browne asked to add the actuals to the spreadsheet for what was actually expended and the notes will be very important for those line items. We need to be 187 188 sure there are good explanations for the town meeting. She also asked for the end of year expenditure report from FY 2019-2020 (showing no transfers) now that the year has been closed out. It was requested to have a YTD every 189 month going to the Budget Committee and Board. Superintendent agrees to provide this each month. It was further 190 191 requested that it be a detailed line item report (entire report). Superintendent notes a YTD was provided in 192 September. It was expressed when each month is closed, the report should just be sent automatically. 193 Disappointment was expressed that it was not provided at this meeting as it was expected (in August) as well as the budget documents not going out until late this afternoon. This does not give members the opportunity to review the 194 material and ask appropriate questions. Superintendent agrees and notes it was his intention that it be completed 195 earlier. He did send out the budget last week with a comment that the salaries and benefits needed additional work. It 196 took quite a bit of time for him to check it all and he had issues over the weekend that did not allow for him to deal 197 198 with it earlier. 199

200 A request was made for a map or legend of the general ledger account segments. This will be provided.

201 202 Discussion was had regarding the school board's directive of 2.5% over last years voted budget amount and that it 203 was not something the Budget Committee agreed to. The numbers seem to be based on that increase and should be 204 based on need especially with the changes that are happening; we may see cost that we have not seen before and 205 shouldn't just try to fit a number into a percentage. Superintendent responded the numbers are not 2.5% across the board and some are generic such as 3% increase for dental, 5% increase for health. Some round numbers are in there 206 207 such as transportation as we will be going out to bid. There are increases and decreases across the board. We are not 208 aiming to max out at 2.5%, we are just building the budget. It was expressed in terms of building the budget, it was shown in the past that it would be built without any fiscal control or constraint or target to aim for and at the end of 4 209 months we had a budget that doesn't fit. It is better to start out with a target early. Chair Browne expressed she 210 personally doesn't like to set a percentage or dollar amount as the needs change from year to year although she 211 understands the argument for setting a target; it has been done in the past but she doesn't feel it is as transparent. It 212 was noted both ways are valid and have merit. If there is something that the district needs they should not be afraid to 213 ask for it. It was expressed this is first year of an honest budget with no line item transfers. Board members were 214 215 reminded that when this (2.5%) was first proposed it was done so with 2.5% as a goal and administration was instructed if there are additions to this they would be discussed. If approved, the justification would be clear. The 216 217 Board had been asked for some guidance in creating the budget and the guidance of 2.5% over last years voted 218 budget came prior to the NHRS increase. It was expressed that the budget should be based on spending and need and

not what was budgeted the prior year which was based on a poor budget. It was confirmed the budget provided is a 219 220 complete budget with the exception of salaries and benefits. It was suggested to move forward with this unless there 221 is a request for administration to go in a different direction and start again. It was suggested next year a conversation 222 be had around the budget targets as the budget is the Budget Committee's responsibility ultimately and they would like to have some say. It was noted there were things that have been put off and are back in the budget. It was 223 reiterated some of the actuals from last year will be skewed from COVID such as electricity as the heat was down in 224 225 the buildings. The numbers used in creating the budget were based on the adjusted budget per the Superintendent. 226 The budget number from last year appears to be incorrect (noted last meeting) and will need to be changed to \$12,644,720; Superintendent and Mr. Mullin will check on this. Chair Browne reminded the group that any changes 227 228 made need to be documented. It was suggested to have all the changes on one spread sheet. It was suggested to have the changes highlighted. It was suggested to add an additional column to show changes so that when it is reviewed, 229 the changes made are clear. It was suggested to add version 1, 2, 3 etc. Superintendent confirmed that there are some 230 numbers on the summary sheet that he needs to relook at. Superintendent will provide an updated document showing 231 232 reductions in salary and benefits due to staff changes after the additional appointment this evening. Currently there has been a reduction (based on current staffing) of about \$160,000. This may change with the Board's decision this 233 234 evening. He confirms the curricular coordinator position is not included in this and if we hire a curriculum coordinator, the savings of \$160,000 still exists. 235

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237 A question was raised if the Superintendent feels like what we are doing now will continue in regard to how kids are going to school. Superintendent responds in regard to the students going to school, it is looking like we may have to 238 239 change our approach. There is a committee having those discussions now using the feedback received and will be 240 coming to the Board with any recommendations. In looking at the budget being proposed, he believes we would go back to school normally for September 2021. It would create a drastic change if we had to go to full remote as there 241 242 would be changes with transportation etc. and it would also depend on the reason for going remote. It could be a 243 temporary change such as a 2-week period of time. He is going on the assumption that we will have students in the building 5 days a week for the 2021-2022 budget. Superintendent confirmed that the extra SPED bus that was 244 245 discussed at last meeting has been removed and the budget is based on a normal school year. 246

247 Discussion was had that the NHSBA sent out an email for emergency relief and recovery. It was noted this is not 248 related to the budget discussion. It was requested to have some feedback on this. Superintendent responds at this time, in speaking very quickly with Mr. Pratt, other than approximately \$3,000-\$4,000 we have expended our 249 250 CARES funds and not expended past that. We will look for new guidance from the Governor's Office to determine if there is any other reimbursable cost. Since we budgeted for Chromebooks, he doesn't believe it is reimbursable. It 251 252 was noted there was discussion with the committee that there may be an additional need for items that we may be 253 able to take advantage of. Mr. Post notes the Board needs to take a vote to request the funds. He believes we can 254 request them and it could be denied but it does need to be requested. There was a brief discussion on this matter. 255

256 Superintendent reports regarding salary and benefits, there is an increase in health insurance of 5%. Premiums have been flat and he expects if usage remains low this will decrease. Actual rates will be available in November. Dental 257 258 rates will not be available until June; this is budgeted at a 3% increase. Last week we learned of an increase in 259 NHRS; documents were provided to the Board and are in the Board Packet. The district currently pays for teachers 260 17.8%, increasing to 21.02% and for non-teachers the district pays 11.3%, increasing to 14.06%. Employees and 261 teachers pay 7%. The employees portion has not increased, only the district's portion. This creates an increase of \$118,804 for teachers and \$72,553 for non-teachers (with current staffing). Those who work less than 35 hours 262 263 (teachers less than 30) do not quality for NHRS. An additional elementary teacher is also included in this budget 264 which has been discussed in the past. The overall increase is \$293,302 offset by the reductions in salaries/benefits. 265 He will have a definitive number at the next meeting. The majority of the increase is specifically related to the NHRS increase and is not something that we can control. He gave a brief overview of NHRS. If you exclude that number, 266 the budget is up about 2%. It was noted the teachers are negotiating their contract and any increases to salaries would 267 268 be on a separate warrant article. It was expressed that although we cannot control the increase in NHRS amounts, the way other municipalities and school districts manage the cost and risk is by using contracted services and part time 269 staff. It was expressed we need to be very careful about hiring new staff. It was asked that we go back and look at 270 what positions could be contracted services to mitigate the increase. Superintendent will provide an updated 271 272 document at the next meeting delineating the reductions in salaries. He confirms 3.58% is the increase to the entire budget although there are some adjustments that will need to be made in the spreadsheet. It was noted the percentage 273 274 will change once the correct budget number of \$12,644,720 from last year is used. It was requested to have the 275 numbers triple checked before being sent out. It was reminded that any discretionary changes or things that are not

276 mandatory should be noted. Superintendent reviewed there is a .50 position in the business office that is included in 277 the budget; approval for that was given this school year although no one has been hired yet. There is an additional elementary teacher position (3rd grade) in the budget, otherwise there is no additional staffing increases or decreases 278 279 budgeted. Course selections are not made until March or April. The only modifications that may be made is if the School Board voted to make changes based on course selections or as it was requested, if it was determined to use 280 contracted services. We contract for PT, OT, speech and language and other pieces around SPED and can look at the 281 282 concept of contracting help for the curriculum coordinator. A question was raised when the Administrative Structure 283 Committee will have a recommendation as this would have an impact on the budget if we are restructuring the administrative positions in the district. Superintendent responded a recommendation should come in November and 284 there is still time to make adjustments to the budget. There is a virtual meeting scheduled for tomorrow night. A very 285 brief discussion was had regarding how many Board members can be present at the meeting without it being a Board 286 meeting. The meeting is posted as a committee meeting not as a Board meeting. 287 288

Superintendent confirms the transportation bid will go out in 3-5 days and we should have actual numbers in late
 November. A 5% increase was budgeted as a place holder. Discussion was had if the bid should include
 cleaning/sterilizing. There will be further discussion regarding the bid later this evening.

Superintendent reports transportation is part of the business office budget. There is an increase to that budget of
\$1,300 for training staff. In the SAU budget there is an increase of \$1,400 for Superintendent PD (taken out last year)
and an increase to legal services. It was noted everything else appears to have a flat increase of 2.5%; Superintendent
will look at this again. The transportation bid will be for both SPED and regular education.

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VII. PUBLIC COMMENTS

Superintendent called out all the phone numbers and names joined in the meeting asking if they wanted to comment.There was no public comment to report.

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302 The next joint meeting of the Board and Budget Committee is Oct. 27 and will contain budgets for LCS, FRES

MS/HS and curriculum. The Budget Committee will meet prior at 6:30pm. It was requested to have current
 enrollment numbers; Superintendent reviewed the numbers and will provide it for the next meeting.

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A MOTION was made by Ms. Tiedemann and SECONDED by Mr. Boette to adjourn the Budget Committee session
 at 8:16pm.

308 *Voting: via roll call vote, all aye; motion carried unanimously.*309

VIII. ACTION ITEMS

a. Approve Minutes of Previous Meeting

A MOTION was made by Ms. Cloutier-Cabral and SECONDED by Mr. White to approve the minutes of September
 22, 2020 as written.

314 *Voting: Via roll call vote, seven ayes; one abstention from Chairman LoVerme, motion carried.*

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b. Community Spread Protocol

Superintendent reports in an effort to be prepared he has been in contact with other districts to see what might be the 317 determining factor regarding community spread that would require schools to close. He included Hillsborough 318 County exclusive of Manchester and Nashua (different demographics). He reviewed the prepared document and 319 320 notes this is a Board decision and does not need to be made this evening but believes it is prudent to look at this. 321 Discussion was had including the number of active cases, what it would look like and how prepared are we if we had to close short notice. Discussion also included closures due to absenteeism and difficulty obtaining PPE which there 322 was support for. There was some disagreement with the community spread piece. A request was made to obtain the 323 number of days' staff was out for being COVID symptomatic and for testing. He reports WLC has had 5 staff out 324 325 which has caused them to tweak some systems to make it work for a day. He reports if we had multiple consecutive days out, 2-5 days with 5-8 teachers out, there are not enough substitutes to cover this. We would also struggle if 326 there were 5-7 teachers out throughout the district. Absences can revolve around household members and not 327 328 necessarily our staff. There are districts who have increased the substitute pay (\$100) in an effort to obtain more substitutes and still are not getting any. Superintendent reports closing with a 2-week prior notice would be beneficial 329 330 however if necessary we could pivot with a days' notice if it was only temporary and a short amount of time. He

confirms the new laptops are in for the teachers but we are still waiting on the Chromebooks. He reports the current 331 332 rate for substitutes is \$65 per day; it could be increased by a reasonable amount and still be manageable. Surrounding 333 districts pay \$75-\$100 per day. We need to be competitive however we do offer smaller class sizes. He came up with 334 the numbers by looking at 3 surrounding districts. It was suggested to relook at the numbers based on the current data on the DHHS website; if the written protocol was followed, we would need to close tomorrow indefinitely. 335 Superintendent reports, he put this together in September and the numbers have increased since. It was suggested to 336 337 only focus on the communities of Wilton and Lyndeborough although it was pointed out that many in communities here work in other communities and do grocery shopping etc. It was agreed that it should be clear on how we are 338 determining closures and where we are getting the information from; we need specific guidance. Superintendent 339 notes we can use community numbers vs. local numbers. The issue he has is within the community at large, this is a 340 tight knit community, people spend time together and transmission rates can happen rather quickly. He questioned if 341 342 the Board would like him to look at numbers and DHHS to see what they would recommend. Concern was raised of "pulling the trigger" too soon. It was suggested to look at where the outbreaks are such as nursing homes. They 343 344 continued to discuss the topic of numbers in these communities vs. other towns. It was also suggested to keep an eye on athletics with other districts playing and what happens if we were to play a school that had to close. 345 Superintendent responds that piece is part of the NHIAA and that protocol does exist now. A question was raised 346 since some of our students attend classes in Milford if they were to have a case how does that affect us. 347 348 Superintendent reports if contact tracing came back from DHHS they would make a recommendation.

- 349 Superintendent will collect some information and talk to DHHS. He doesn't have a problem making the decision to close if necessary but wants to be able to explain why decisions were made. 350
 - c. Bus Transportation Bid

351 352 Discussion was had regarding the last transportation bid. Superintendent provided a document with changes he is requesting to make to the bid. He notes there are not specifics around cleaning which were discussed earlier. He 353 reports not having had any issues relating to the age of the buses but has included a reference to this in the suggested 354 355 language of the bid. They discussed having a performance bond which was waived in the last 2 contracts by the 356 Board. This is in case the provider becomes incapable of providing service, the provider provides a fee of assurance. 357 Discussion was had regarding cleaning (and supplies) of the buses and who is responsible for this and adding this into the bid. Discussion also included the percentage of what is being paid to the provider when there is no need for 358 bus transport. Discussion was had regarding the bid parameters. Mr. Mullin is reaching out to other school districts to 359 360 see a copy of their transportation bids. It was noted there was something in the contract regarding renewing for a 4th 361 year and there was not a clear view of what that entailed or what triggered that. It was suggested to not include the 362 provision regarding a shortened school year. Superintendent will check to see if that was included in the bid or not. This was discussed. It was confirmed there were 3 bids last time. It was suggested to look at the Hollis district bus 363 364 company as well. Continued discussion was had regarding the last transportation bid and outcome. Superintendent recommends to include the performance bond; he notes you should stick to the bid requirements. A question was 365 366 raised if we are legally bound to the parameters set; everything thing other than the price. Superintendent responded 367 that there are specific parameters we are required to stick with and he believes that is one of them but he will double 368 check. It was suggested to look at some different options around a shortened school year/remote learning. Superintendent notes when we create the budget, we are doing so without the issue of a pandemic. It was also noted 369 370 there has been a shortage of bus drivers. It was suggested to tighten up the language around remote learning. 371 Members would like to see the examples of contracts from other school districts. Mr. Mullin spoke of his experience 372 reviewing bus contracts in Massachusetts and that 50% of it goes toward keeping the bus companies in business so 373 they can guarantee they will be here for us when school resumes. If they cannot transport our students other bus 374 companies are not likely to be in a position to do this for us and we are required to transport them. They discussed 375 including the age of the buses, cleaning and disinfecting piece and want to see what other districts are doing around a 376 shortened school year. Mr. Mullin will send the current contracts to the Board and obtain bids/contracts from other

- 377 districts. There will be further discussion at the next meeting. 378
 - d. FRES Curriculum Stipend

380 Superintendent reviewed Principal LaRoche's request for stipends for 4 FRES teachers regarding curriculum. They work approximately 4 hours per month; at the typical rate of stipends, cost would be \$15 per hour (\$2,400) plus 381 FICA. Principal LaRoche was not present at the time of the discussion; it was suggested to add this to the next 382 383 agenda.

- 384 385 A MOTION was made by Mr. Vanderhoof and SECONDED by Mr. White to table the discussion (regarding FRES 386 Stipend). *
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Discussion was had regarding the curriculum coordinator and if there was a plan for this school year and moving 388 389 forward. It had been asked previously that the curriculum coordinator come up with a clear defined plan, bulleting 390 out the duties that can be given to other people and what the curriculum coordinator needed to do on a building level. 391 The document Principal LaRoche provided gives one snapshot but the request is for a more comprehensive plan. It was noted these teachers have been doing this for 4 years; nothing is being added to what they were previously 392 doing. A question was raised, how the duties were allocated; are they doing the same level of work before and after 393 and why was the Board not made aware of this previously. It was also questioned what is being done at LCS and 394 395 WLC. Superintendent reviewed for example there is a train the trainer model for Project Lead the Way and a teacher attended a multiday conference, although we paid them to attend, they did not receive a stipend. This teacher works 396 providing support in science or to access materials and if there is an update to a program this person gets the 397 information and sends it out. At WLC there are department heads who do this along with other responsibilities. The 398 Curriculum Coordinator is an overarching piece and determines a K-12 curriculum; while they supervise some of 399 400 these activities, they do not do them. This part was neglected for quite some time; and no vehicle to make sure there 401 was a level of communication. There is a lot more communication going on and the elementary level curriculum is not simple but not complex in its' diversity. There is a greater level of need beyond the Principal and Curriculum 402 Coordinator. He reports the concept here is there is a level of equitability because there is not another administrator 403 or department heads. It was expressed although it doesn't mean this is not supported, the Board was not made aware 404 it was happening. Superintendent reviewed when he first came to the district what the situation was and changes that 405 406 were made. Documents were not acceptable, the math program was changed and competencies were supposed to be done in 2012 and were not. He notes a lot of work was done on documenting and we are about 70% completed. 407 408 People are doing this on the limited workshop days we have or through grant money and coming in over the summer. 409 We are trying to do 10 years of work in 3 years. A question was raised if there is a quality improvement plan that can clearly identify what was done and what is left to do. Superintendent responds Dr. Heon did not leave this but he 410 believes she would help with the request. A request was made for more detail on Principal LaRoche's document as it 411 412 reads as a proposal to do these things rather than things that have been done. There should be "really good detail" since they have been doing it for 5 years. 413

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*Voting: Via roll call vote, seven aves; one abstention from Chairman LoVerme, motion carried.

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IX. **COMMITTEE REPORTS**

i. Negotiations

419 Chairman LoVerme reports they have met with both Unions; there will be further discussion later.

ii. Budget Liaison

Mr. Vanderhoof reports he was pulled out the Budget Committee meeting this evening therefore has nothing to 421 422 report. 423

iii. Administrative Structure Committee

424 Mr. Post reports the first meeting was held. The committee organized and are looking at the organizational chart, developing it from the rough chart provided. Everyone is looking at different school districts and trying to 425 benchmark where we are as a small district compared to other districts for comparison; basically doing the ground 426 427 work. He does not see any reason why they wouldn't have a recommendation in November.

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iv. Distance Learning Effectiveness Committee

429 Superintendent reports the committee will meet prior to the next Board meeting. Tomorrow a request is going to parents to ask whether they want to change their students educational model; this will be brought back to the 430 committee to discuss how to proceed. Concern was raised from parents regarding what happens with cold weather in 431 432 a combined space vs. windows opened etc. He will ask only parents who want to make a change to the educational 433 model communicate with him. Concern was raised how sustainable this is in the long run especially with the dual

classrooms. It was noted teachers are doing a great job. Concern was raised regarding absences of staff which was 434

discussed prior as we don't have enough substitutes to support the protocol we have in place. Superintendent believes 435

the Board was sent copies of the comments but he will double check and if not will send them in the morning. There 436 were some trends that were pretty obvious. 437

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- **RESIGNATIONS / APPOINTMENTS / LEAVES** X.
 - **FYI New Hires/Appointment** a.
 - Lori Spurrell-SAU-Payroll/HR i.
 - Chervl Carter-WLC-Attendance Secretary ii.

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iii. Appointment Luke Reiter-HS English Teacher

b.

i. Carly Follett-FRES-ABA Therapist

446 Superintendent reviewed the new hires, resignation and appointment.447

Resignation

- 448 *A MOTION was made by Ms. Cloutier-Cabral and SECONDED by Mr. White to appoint Mr. Luke Reiter, HS* 449 *English teacher at WLC.*
- 450 *Voting: Via roll call vote, seven ayes; one abstention from Chairman LoVerme, motion carried.*
- 451 452

XI. BOARD BUDGET DISCUSSION

It was requested to have as much detailed information as possible for all of these numbers and go through it step by 453 step. Concern was raised that people jump to conclusions with the 2.5%; we need to get a number and we need a 454 number we are confident in and know what we need. It was noted last year; the last \$100,000 in reductions was 455 456 difficult. We need to be more organized and understand what we are presenting. Concern was raised the increase in NHRS will be shocking. Suggestion to start at the 2.1% and go from there. It was expressed we can't keep putting off 457 the stuff we need to do; in the long run it will cost more money to get things fixed. Concern was raised that it feels 458 like we are talking ourselves back into a million-dollar increase like last year; if you don't have a goal it is based on 459 460 wants. It was expressed it is the School Board's duty to make sure the students get the best possible education; do we 461 want to get back to where we were when no one wants to move into town because of the education. It was noted one way it can be controlled is to hire contracted staff. Superintendent will double check if stipends are part of the 462 NHRS. It was noted, we could reach out to other towns to combine. It was suggested that we can come to a 463 464 compromise and be diligent that our money goes to programs that improve the school and provide a good education and make compromises where needed. We do not need to give up on the quality of education, we need to educate the 465 community that we are not just increasing the budget because we want to spend money. In SPED alone there are 466 467 laws we need to follow and we are not reimbursed; there is a lack of knowledge in the community.

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It was suggested to get numbers that are correct so there can be a better perspective. They have received multiple different documents. Discussion was had regarding focusing on where the value is, what value are we getting out of spending a particular line item. There are legitimate concerns; small amounts of money add up to be a large number eventually. Regarding the stipend discussion earlier, it was suggested that there is a need to create a stronger culture of performance and achievement. If teachers were volunteering time for years, there is a case to be made that a small contribution can go a long way. If the money is well spent, would it add to a performance culture. Figure out ways money can be spent wisely to improve the quality of education.

XII. PUBLIC COMMENTS

- The public comment section of the agenda was read.
- 479 Superintendent called out all the phone numbers and names joined in the meeting asking if they wanted to comment.
- 480 There was no public comment.
- 481 482

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XIII. SCHOOL BOARD MEMBER COMMENTS

483 Ms. Cloutier-Cabral thanked everyone and the Budget Committee for a good meeting.484

485 Mr. Kofalt thanked Mr. Mullin, he believes there is some good work here on the detail and materials provided and he
486 appreciates it.
487

488 Mr. Legere asked the remote members for feedback on the sound, if it was better than last week. Response was the 489 feedback is better, no echo and vastly improved. Occasionally when someone in the room is talking, they need to 490 speak up. Face the computer and not person you are talking to in the room.

Ms. Lavallee thanked the staff for their continued patience and flexibility. She gave a shout out to the PTO for the
computer donations to the district and for their efforts in starting the slide fund raiser. She congratulated (student)
Ms. Jacobs; that is amazing and exciting to be in 11th grade and have your 100th goal. She expressed (student) Mr.
Bailey's video was very inspiring; he did an excellent job. She hopes students and parents take the time to watch it.
She thanked Superintendent Lane for his information regarding NHRS and hopes more tax payers and residents start

497 joining the meetings and take time to read things like that to understand where their tax dollars are going. She
 498 thanked everyone and Mr. Kline and Mr. Legere for the improvements in the sound.

499

- 500 Mr. Vanderhoof spoke regarding the FRES curriculum stipends and notes it is kind of tough to make decisions when
- 501 we are being drawn into it 4 years after its been occurring. He asks that Principal LaRoche and Superintendent Lane
- that since this is a new topic for the Board, they take another look at the work that is getting done and how its getting
- done. Is it the best way to achieve what we are trying to get to or should we be making changes to how it's getting
- done. It is more of a review and this goes along with the budget discussion of putting money in the best spot. It
- doesn't seem like this has been a process to build a system to get this done. He would appreciate a second look to see
- if we are doing this right before we continue this.
- 508 Chairman LoVerme thanked everyone involved in the meeting and those joined online. He wishes there was more
 509 public comment. He echoed what Mr. Vanderhoof said about knowing the budget before it is presented; it has to be
 510 gone over and over.
 511
 - XIV. NON-PUBLIC SESSION RSA 91-A: 3 II (A) (B) (C)
 - i. Review Nonpublic Minutes
 - ii. Negotiations
- 515 *A MOTION was made by Mr. White and SECONDED by Ms. Cloutier-Cabral to enter Non-Public Session to review* 516 *nonpublic minutes RSA 91-A: 3 II (A) (B) (C) at 10:12pm.*
- 517 *Voting: Via roll call vote, seven ayes; one abstention from Chairman LoVerme, motion carried.*

RETURN TO PUBLIC SESSION

- 520 The Board entered public session at 11:29pm.
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- 522 A MOTION was made to unseal the non-public session minutes of September 22, 2020 by Mr. Legere and
- 523 SECONDED by Mr. White.
- 524 *Voting: via roll call vote, seven ayes; one abstention from Chairman LoVerme, motion carried.* 525
 - XV. ADJOURNMENT

A MOTION was made by Mr. Legere and SECONDED by Mr. White to adjourn the Board meeting at 11:31pm.
Voting: via roll call vote, all aye; one abstention from Chairman LoVerme, motion carried.

- 528 *Voting: via roll call vote, all aye; one abs* 529
- 530 *Respectfully submitted,*
- 531 Kristina Fowler
- 532